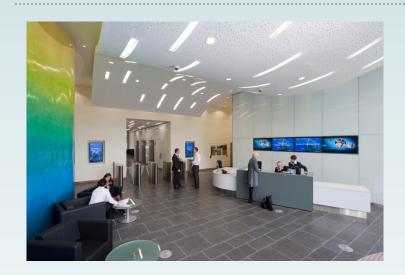






Why Coventry?















"...working together, supported by ways of working that encourage a shift of mindset from "Mine to own," to "Ours to share"..."

- ✓ Working in a collaborative way
- ✓ All have access to same facilities, equipment, technology
- ✓ An environment that encourages collaboration
- An ethos of continuous improvement
- ✓ Enabling the business to deliver with pace









• 74% of people now using alternative means of transport.



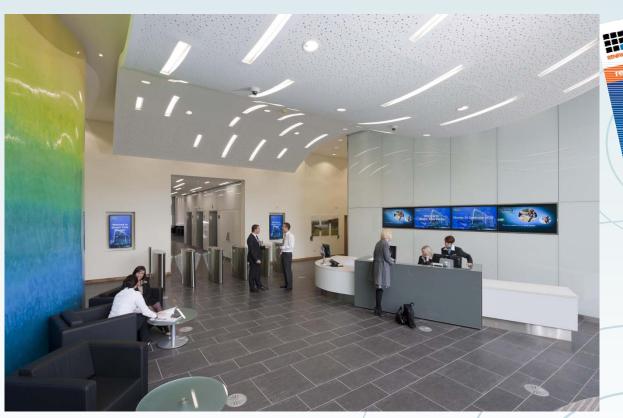
 Travelling reduction between sites equates to 5 metric tonnes of CO₂ per month (24,000 miles



- Total energy consumption 2650MWh/year against a norm of 3300MWh/year.
- 34% energy reduction from renewable sources.

Our Visitors

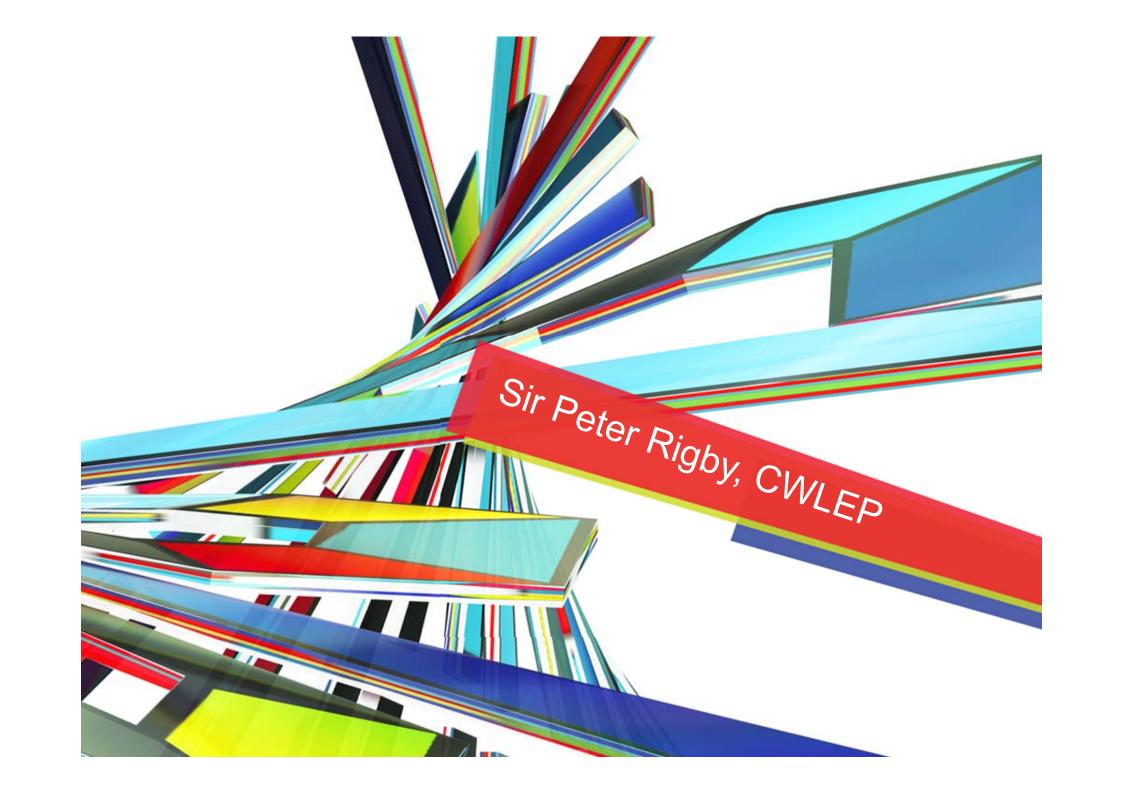
We attract over 100 visitors every day and host other businesses who are interested in what we do







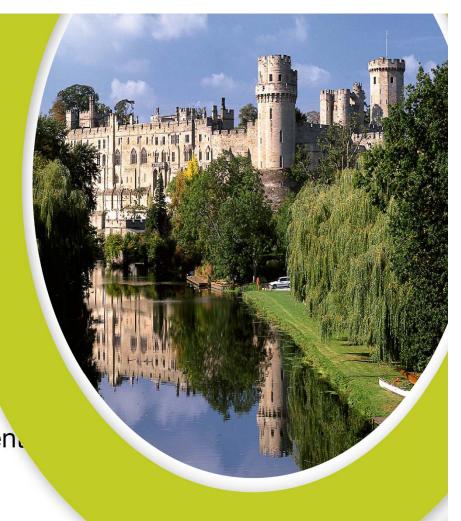






Rapid progress over the last 3 months

- New sense of direction and purpose
- Chairman from September
- Legally Incorporated
- Strong Governance and transparent processes
- Chief Executive confirmed and reconstructed Executive
- Premises identified in Warwick town centre





CWLEP Purpose unchanged – Business Led

- 1. Drive economic growth
- Help remove barriers to economic growth
- 3. Help create high value jobs
- 4. Co-ordinate local Government co-operation and support





PRIVATE SECTOR

Martyn Hollingsworth – Director:

Jaguar Land Rover

Michael Woodhead — Director: E.ON

UK Itd

Amrik Bhabra - MD: ADECS Ltd / FSB /

Chamber

George Gillespie – CEO: MIRA

Vacancies x 3

Chairman
Sir Peter Rigby – SCH,
Rigby Family Holdings

UNIVERSITIES

Madeleine Atkins-

Vice-Chancellor: Coventry University

Professor Koen Lamberts:

Deputy Vice-Chancellor: University of Warwick

PUBLIC SECTOR

Cllr John Mutton – Vice Chairman and

Leader Coventry City Council

Cllr Alan Farnell – Leader Warwickshire County Council

Clir Alan Cockburn - Cabinet Member Warwickshire County Council

Cllr Lynnette Kelly - Cabinet Member Coventry City Council

Cllr Craig Humphrey — Leader Rugby Borough Council

Cllr Les Caborn - Deputy Leader & Cabinet

Member Warwick District Council



JOBS/GROWTH/REMOVING BARRIERS **Business** Inward Growing Existing Start-Ups Investment Businesses Advanced Low Carbon Intelligent Digital Other Technology Engineering Vehicles Mobility Sectors

Enablers

Strategic Infrastructure

FE/HE/Skills

Inward Investment

Funding incl.
Access to
Finance

Low Carbon Challenge*

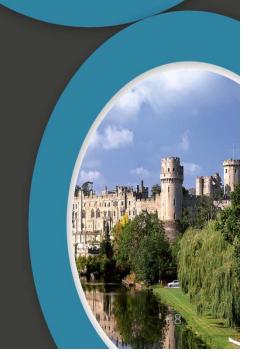
Business Groups Inward Investment. Advanced Skills and **Planning** Int'l Trade & Manufacturing Employability **Business** Tourism Small & Access to Transport Low Carbon Medium Finance **Businesses**

*The Low Carbon Challenge is to provide a high efficiency, low impact 'wrapper' around activity, cementing C&W's leading position nationally



Delivering Priorities with strong LEP structure

- 3 year funding plan with new revenue funding for LEPs nationally
- Clear focus on key schemes and innovation assets significant to the economy such as Gateway, NUCKLE, M40(12), Stoneleigh,
 Friargate City Centre South and MIRA
- Business Groups revamped and re-energised
- Board members now accountable for Groups with 3 SMART priorities and aligned to Strategy

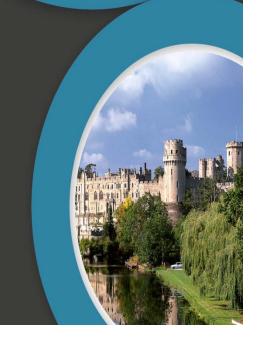




Success so far

- £24.4 m Regional Growth Fund Round 3
- Consolidating funding to create £36.2 m to deploy across
 - Access to finance
 - Support for business
 - Infrastructure and Major projects
- Administered by a cross sector sub group, reporting into the board.

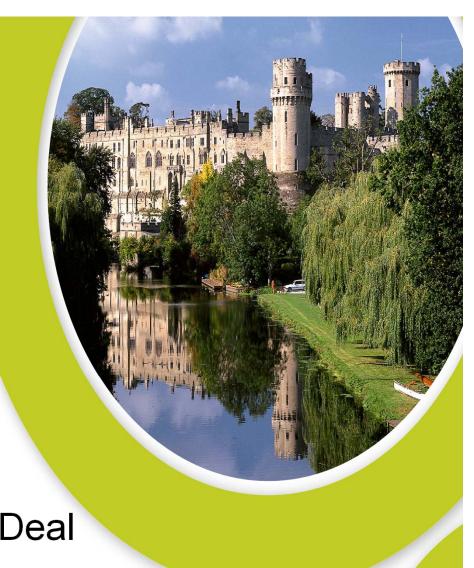






Next Big Challenge: CW City Deal

- What is City Deal
- LEP at the Heart of City Deal





Next Big Challenge: CW City Deal

•"Re-engineering ENGINEERING"









- Heseltine Review highlighted importance of LEP's
- CWLEP pivotal private sector role in CW City Deal
- Renewed and shared commitment of public and private sector to lift spirits of CW for the future growth of the area.

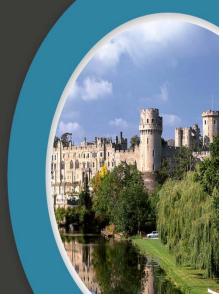




Thank you

For more information on the Coventry & Warwickshire LEP Visit: www.cwlep.com













November 2012

Smarter Thinking.

Heritage and Expertise



65 year old business

- Formed by UK government and industry in 1946

- Limited by guarantee and independent since 1975

■ 550+ staff

75% engineers and technicians

■ £45m annual turnover

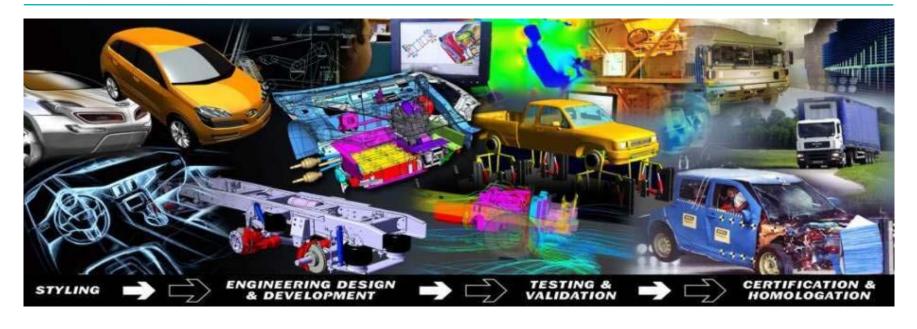
50% growth over the past 3 yrs

- Located on a 825 acre (334Ha) Technology Park in the heart of the UK and complemented by further sites around the world
 - 58 mile (95km) proving ground facility and 35+ major facilities
 - UK's largest automotive technology park
 - Growing international footprint



MIRA delivers world class engineering services to global automotive and transport industries





- Full vehicle systems engineering, integration, test, development, validation and certification expertise
- Concept design through to post SOP support
- Strong expertise in BIW and chassis engineering, low carbon technologies, ITS, electronics, control and functional safety

Over 35 Major Facilities























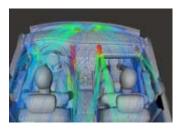


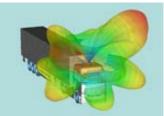




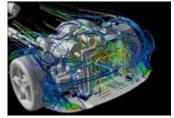
Advanced Tools & Techniques



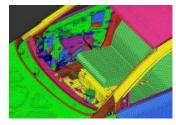


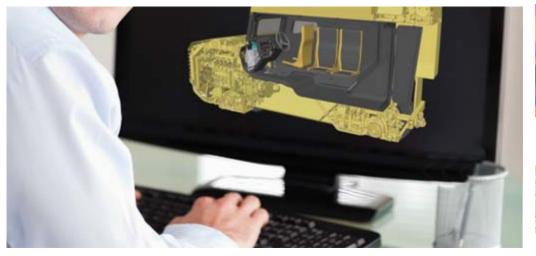




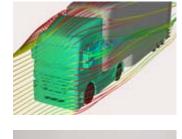




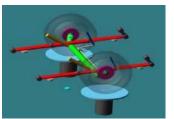




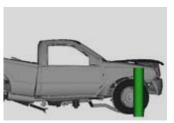












Smarter Thinking.

December 18, 2012

MIRA Technology Park
Creating a world class centre of excellence

MIRA's global Vision and Strategy



To position MIRA so that "every journey will be positively influenced by us" through a 3 pronged strategy:

 Growing MIRA engineering services in advanced automotive and defence vehicle engineering



3. Developing the Technology Park at MIRA as a world-class location focused on the transport sector

1 - Growing MIRA Engineering Services





- Building on strong growth since 2009 MIRA has a 5 year plan in place to grow the core Engineering and Testing Services business by 120% to circa £100m pa
- Technology development is focused in growth areas such as advanced military autonomous vehicles, Low Carbon Vehicles and Intelligent Mobility solutions.
- Geographical expansion focused in Brasil, India, China and Turkey will grow the international business to 45%

MIRA is developing its international footprint as part of its growth strategy





December 18, 2012

Recent Technology Park Tenants (over last 10 years)



Over the past decade the Technology Park at MIRA has played host to all of the following businesses:







































JAGUAR













Comprehensive R&D Facilities and Engineering Resources Available to Support your Team



- The Technology Park benefits from the comprehensive MIRA proving ground with over 58 miles of test tracks including:
 - Wet and dry handling, Steering, ABS and Traction control facilities
 - Durability (Europe, US, ME, China, India), Performance, Corrosion
 - Test hills, Transient Events, Noise tracks and 4x4 Off-Road facilities
 - Europe's most comprehensive ITS proving ground





Comprehensive R&D Facilities and Engineering Resources Available to Support your Team



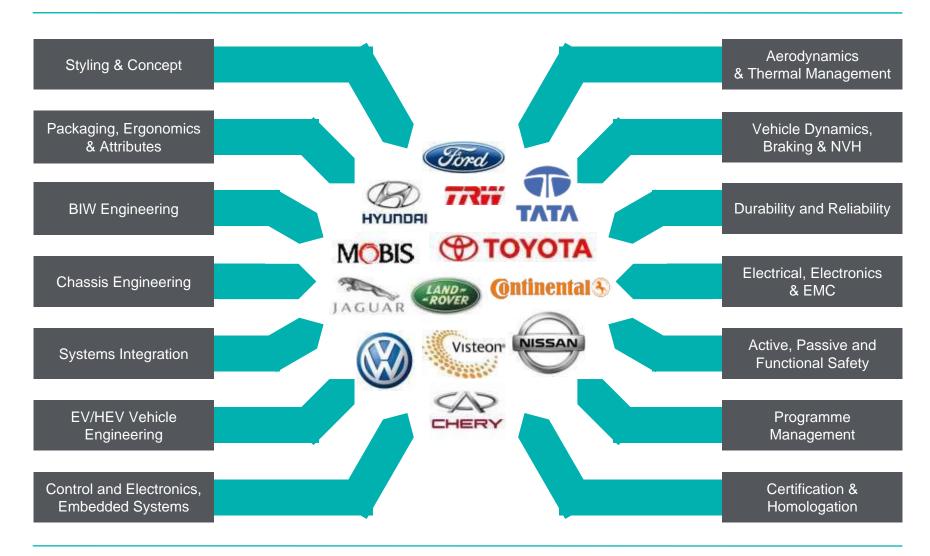
- Additionally MIRA provides special access to the UK's most comprehensive R&D suite of laboratories with over 35 major facilities including:
 - Climatic and aerodynamic wind tunnels
 - Europe's most comprehensive suite of EMC laboratories
 - Comprehensive safety labs
 - Dynamics and acoustic labs including a simulator
 - Powertrain and emissions, EV drive battery labs



December 18, 2012

Immediate and priority access to a world class multi-disciplinary vehicle engineering team





The Technology Park at MIRA





Vision.

"To create a world class centre of excellence in transport technology and an outstanding working environment."

The Technology Park at MIRA offers a unique proposition:

- Builds on an existing globally recognised and respected centre of excellence in transport sector R&D
- Creates a strong UK inward investment opportunity, focused on overseas businesses seeking to establish a European R&D operation
- Delivers bespoke facilities to end user requirements providing access to the existing test track and laboratory facilities
- At 1.75M sq ft of R&D space, MIRA will become Europe's largest transport sector R&D cluster
- Aligned with government priorities, delivering 2000 high tech jobs, leveraging £300M of private sector funding
- Builds on a proven business model

Government recognition and endorsement





April 2011 - **Deputy Prime Minister Nick Clegg** is given a presentation on MIRA

"This is all very impressive. It is great to see a company coming forward with plans that can not only spearhead an industry but also bring together a strong regional business community. MIRA's plans would make a big difference to jobs in the area and help Britain's aspirations to be at the forefront of Technology and Innovation Centres"









Government Support – Local and National













- Worked in partnership with Hinckley & Bosworth BC to prepare a £19.4M Regional Growth Fund bid to bring forward supporting local infrastructure upgrades
- MIRA Technology Park awarded UK Enterprise Zone status

Unanimous planning approval from both Hinckley & Bosworth and North Warwickshire Planning Committees

December 18, 2012



Development Delivery



Timeline:

- **2011:** Masterplan completed, planning consent granted, EZ designation awarded, RGF grant for public infrastructure, global marketing programme initiated
- **2012:** First occupiers conceptual designs & commercial agreements, detail designs in progress and local development order in place. Principal investors on board
- **2013:** Initiate key off-site infrastructure up gradation, phase 1 of on-site infrastructure, start of construction for first occupier buildings
- **2014:** First occupiers take possession, completion of phase 1 on-site infrastructure, off-site infrastructure completed
- **2021:** Whole development completed









Recent Announcements (5th November 2012)



























NP Aerospace

The World's Leading Body and Vehicle Armour Technologies

Coventry and Warwickshire Champions 21st November 2012



Replacing Metals with Advanced Composites

NP Aerospace - A 100 Year Heritage in Coventry

Courtaulds developed the World's first composite materials in 1926













The Advanced Materials business of Courtaulds became NP Aerospace We are now the world leaders in Ballistic Protection Systems



Personal Protection, Vehicle Protection and Advanced Composites



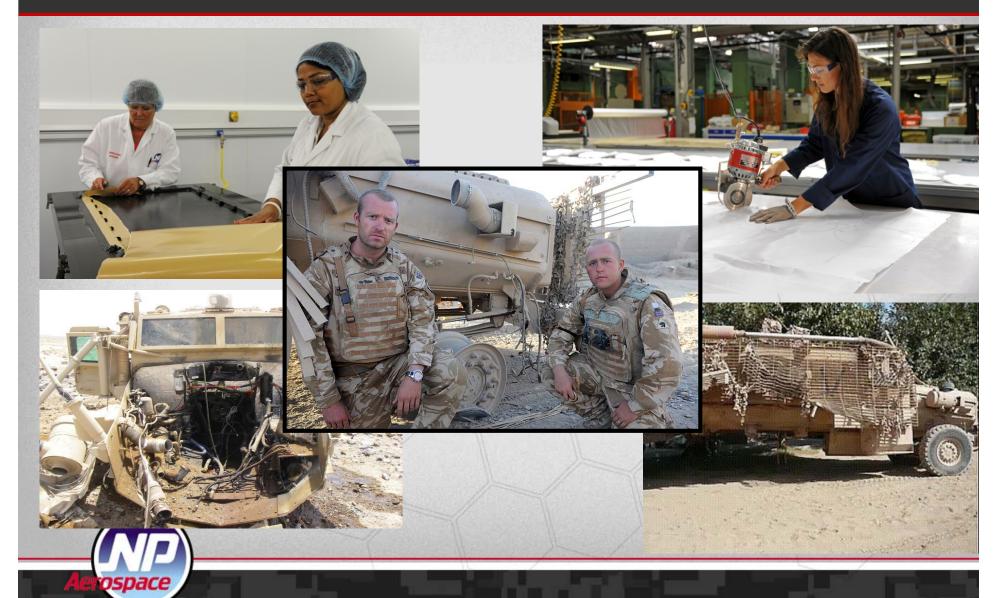
Genesis of the Mastiff Fleet in Coventry and Warwickshire



Mastiff, Ridgback, Wolfhound and Support Vehicles: Over 700 vehicles Armoured and Integrated in Coventry



The People of Coventry and Warwickshire have Protected the Soldiers who have Protected Us



We have World Leading Technologies – primarily for UK Now we are driving to win business overseas.

Our Role in Coventry

- to expand through export to friendly nations
- to continue to invest in technology
- to continue to support local, leading suppliers as they have supported us
- to continue to draw graduates from Coventry University







Advent Communications

Alumet

City College Coventry

Coventry and Warwickshire

Chamber of Commerce

Coventry and Warwickshire

First

Coventry Cathedral

Coventry City Council

Coventry Telegraph

Coventry University

Creating Synergy

CSWP - The Careers

Guidance Company

Deeley Properties Ltd

De Marco Solicitors

Federation of Small Business

Free Radio

Harris Sign Group Ltd

Harrison Beale & Owen Ltd

Henley College Coventry

Jaguar Land Rover PWC

Medwell Creations Ltd Ricoh Arena

Medwell Hyde Ltd Royal Shakespeare Company

Meggitt Aircraft Braking Shortland Penn and Moore

Systems State Bank of India

Orbit Heart of England

Stratford Business Forum

University of Warwick

Peugeot Citroen Automobiles Vagdia and Holmes

UK Ltd Warwickshire County Council

Progressive Educational Tools Whitefriars Housing Group





Coventry Cathedral Peugeot Citroen Automobiles

Deeley Properties Ltd UK Ltd

Federation of Small Business PWC

Harris Sign Group Ltd Royal Shakespeare Company

Jaguar Land Rover State Bank of India

Medwell Creations Ltd Vagdia and Holmes

Medwell Hyde Ltd Whitefriars Housing Group



20th March 2013

22nd May 2013

7.45 - 9.30am

www.coventry-warwickshire.co.uk

